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Copy 5 of 5.

MEMORANDUM FOR : Deputy Director (Plans)
 THROUGH : Acting Chief, Development Projects Division
 SUBJECT : [] Flight Testing

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1. This memorandum is for your information.

2. I understand that so far four papers relating to [] flight testing have been prepared. The first, by Herb Miller, proposes that a study be made of the facilities, manpower, types of tests and related activities which are necessary to establish the validity of results achieved on our existing range. This paper draws to a considerable extent on work previously done by S.E.I. in this field. There are two papers prepared by S.E.I. relating to this subject which I believe you have seen. I have seen only the first and the second is overdue here. However, I am familiar with the contents of the second S.E.I. paper via conversation with [] [] The fourth paper, by Kelly Johnson, I believe you have seen. This, along with Herb Miller's, is attached hereto.

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3. As of Tuesday, 20 June, Herb informed John Parangosky during a visit to the test site that he and his organization were no longer interested in participating in the [] flight test activities. If Herb's position remains firm in this regard, it appears that we can then immediately address ourselves to the substantive issues in planning for [] flight testing, since it appears to me, and both Kelly and [] have stated, that there are no major issues involved between the ideas of Lockheed and S.E.I. I am therefore planning a meeting as early as possible to include Lockheed, S.E.I. and E.G. & G. personnel to establish a detailed plan of necessary equipment and the nature of [] testing required. The issue of authority and responsibility of various organizations has largely disappeared, unless Herb reinstates the desire of his organization to have prime responsibility.

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4. There is one remaining issue between S.E.I. and Herb, and that is, who will plan and direct the [] simulation program? Herb has stated that he continues to remain interested in this. However, I understand from [] that the present S.E.I. position is that his organization should manage that activity as well. I have no opinion at the moment on whether, over-all, it would be better for S.E.I. or [] to undertake that task. I expect to see [] tomorrow, 29 June, briefly [] on other []

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matters and will explore this with him. It does appear, however, that if this task is not given to [] or unless Herb is able to promote additional business elsewhere, that [] will be on extremely shaky ground. Herb's organization at the moment, so far as I know, is composed of 4 people plus wives as secretarial support. As you correctly predicted about two months ago, it appears that [] is now again losing interest in the program on the basis that he has little or nothing to contribute at this stage of the game and finds the climate at the test site unbearable. In all honesty to Herb, I must say that he and his man, [] so far as I know are working quite hard to resolve the remaining unsettled issues leading to final configuration freeze for airplane no. 2. Kelly informs me that definite progress along these lines is being made. However, he fears that some of the non-metallic parts will be delayed to the point where retrofit at the test site will be necessary after delivery of the number 2 aircraft.

5. Herb has proposed that a research program be set up which he believes would re-interest [] and ensure his continued participation in the program. It may be in order for Herb to submit a proposal to us covering his ideas along these lines. The primary question would be the contribution of such a research program to our aircraft later in the program or to a bomber AF version, should one emerge. For security reasons I believe it would be extremely unwise for [] activities not related directly to OXCART to be undertaken at our present test site. Also I find it impossible to justify our financing a test installation of this nature at a different location to be operated by [] particularly in view of the reported interest

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